

#### THE CORPORATION OF THE VILLAGE OF ALERT BAY

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April 15, 2020

# SPECIAL MEETING OF COUNCIL 2020 - 2024 FIVE YEAR FINANCIAL PLAN

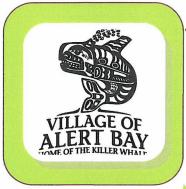
## **PUBLIC CONSULTATION**

# AGENDA – for Monday, May 4th, 2020 at the Village of Alert Bay Community Hall

- Public feedback on the 2020 2024 Five Year Financial Plan
- Bylaws:
  - o 2020 2024 Five Year Financial Plan Bylaw
  - 2020 Tax Rate Bylaw
- Adjournment

**Please Note:** Council will close the meeting immediately if appropriate distancing is not being followed.

Lyle McNish CAO/CFO Village of Alert Bay 250-974-5213



# Financial Plan

2020-2024

#### **CONTACT US**

#### 2020-2024 FINANCIAL PLAN PRESENTATION

**General Revenue** 

& Expense

Solid Waste

& Recycling

Statement of

Sources of Revenue

Distribution of

Property taxes

Objectives

Sewer

Water

## , Highlights ...

THERE WILL BE NO OVERALL INCREASE IN MUNICIPAL **3** PROPERTY TAXES IN 2020.

TAX DEFERMENT PROGRAM- (remaining the same) If you are over 55 or have children under the age of 18 you may qualify to defer your taxes through the Provincial Government.

**SCHOOL TAX REDUCTION**—For Class 4, 5 and 6 properties (major and light industry and business classes) will have their school tax reduced by 50% through the Province of BC

**SMALL COMMUNITY INVESTMENT FUNDS 2019**- \$454,000 unconditional grant provided by the Province of BC to assist communities in their operations.

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#### 2020 Capital Projects include:

- Poplar/Larch sewer line
- Poplar/Fir drainage improvements
- Arbutus/Sycamore drainage improvements
- Tidal Mitigation/Seawall
- **Town Square**
- **Paving**

These will be reviewed on a case by case basis given the Covid19 Pandemic.

SMALL CRAFT HARBOURS- dredging project completed in 2019; we are hopeful that additional dredging will occur in the future with continued funding support from SCH—DFO Department of Fisheries.

NEW BUILDING CANADA FUND—SMALL COMMUNITIES FUND— Sewer project that commenced in 2018 was completed in 2019.

Funding for this project came from both the Federal and Provincial Governments totaling | Public Consultation Process—on 5 \$526K of the overall \$841K spent. Additional Funds came through the Village's reserves, operational budge and gas tax.

GAS TAX FUND- In 2019, in addition to approximately \$15K spent on the sewer project completed, \$169K was spent on the Poplar/Larch Street project. This project will be • completed in 2020 with a total project cost of \$441K of which \$347,500 came from the Gas Tax Fund. Additional planned gas tax spending in 2020 is \$100,000 on tidal mitigation project.

OTHER GRANTS- applications have been or will be made to the other agencies for grants to support potential projects for the acquisition of fire crew protective gear, training for fire fighters, a wellness conference relating to substance abuse issues, emergency support services training and age-friendly assessment of the Village and Asset Management planning support.

Questions/Feedback on this Five Year Financial Plan: We encourage you to email or write to the Village Office at Bag Service 2800, Alert Bay, BC V0N IA0 or officeclerk@alertbay.ca

WITH OPEN MEETINGS OF COUNCIL, PHYSICAL DISTANCING RULES WILL BE MAINTAINED AND ATTENDANCE WILL BE LIMITED.

## Year Financial Plan

- Apr 16-publish Plan on Village's website & Facebook page
- Public can supply feedback through email, mail or phone until May 1, 2020 @ 4:30 pm
- All feedback from public will be provided to Council at an open Special Meeting of council on May 4, 2020 @ 5pm at the Community
- Initial readings of 2020-2024 5 year financial plan bylaw and 2020 tax rate bylaws at May 4, 2020 Special Meeting of council
- Final consideration of these bylaws at the May 11, 2020 Regular Meeting of Council.

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	2020	2020	2024	2000		
Povonuo	2020 PAYROLL	2020 BUDGET	2021 BUDGET	2022 PUDGET	2023	2024
Revenue TAXES AND GRANTS IN LIEU	PATROLL			BUDGET	BUDGET	BUDGET
		304,553				· · · · · · · · · · · · · · · · · · ·
OPERATING GRANTS		475,816				
GENERAL GOVERNMENT SERVICES		10,295				
ICBC/MOTOR VEHICLES REVENUE		58,000				
INVESTMENT INCOME		23,000				
LICENSES AND PERMITS	1.04	6,250				
PENALTIES		5,950				
CAMPSITE		1,000			· · · · · · · · · · · · · · · · · · ·	
LEASES & RENTALS		44,671				
PROTECTIVE SERVICES - FIRE		27,107	28,600	28,600	28,600	28,600
PROTECTIVE SERVICES - ANIMAL CONTROL		10,949	13,210	13,210	13,217	13,224
RECREATION & CULTURE		2,650	5,353	5,353	5,407	5,461
SMALL CRAFT HARBOUR & DOCK		118,750	145,598	146,958	148,333	149,721
TOURISM		750	1,530	1,545	1,561	1,577
GRANTS FOR SPECIFIC PROJECTS		521,729	91,500		-	-
TRANSFERS FROM RESERVES FOR SPECIFIC PRO-		:				
JECTS		573,065			0	0
TOTAL OPERATING & CAPITAL REVENUE		2,184,535	1,280,500	1,157,566	1,164,923	1,172,819
	2020	2020	2021	2022	2023	2024
<u>Expenses</u>	PAYROLL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
					20203	DOD GL.
GOVT SERVICES - LEGISLATIVE	0	32,550	34,413	34,489		
GOVT SERVICES - ADMINISTRATION	0 233,196	32,550	34,413	34,489	37,366	34,644
	0 233,196 0	32,550 168,227	34,413 409,086	34,489 413,238	37,366 428,869	34,644 406,054
GOVT SERVICES - ADMINISTRATION	-	32,550 168,227 8,500	34,413 409,086 9,500	34,489 413,238 9,500	37,366 428,869 9,500	34,644 406,054 9,500
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE	0	32,550 168,227 8,500 87,721	34,413 409,086 9,500 258,688	34,489 413,238 9,500 264,462	37,366 428,869 9,500 269,370	34,644 406,054 9,500 273,356
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS	0 126,922	32,550 168,227 8,500 87,721	34,413 409,086 9,500 258,688 11,234	34,489 413,238 9,500 264,462 11,351	37,366 428,869 9,500 269,370 11,470	34,644 406,054 9,500 273,356 11,590
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE	0 126,922	32,550 168,227 8,500 87,721 6,950 7,000	34,413 409,086 9,500 258,688 11,234 3,520	34,489 413,238 9,500 264,462 11,351 3,540	37,366 428,869 9,500 269,370 11,470 3,561	34,644 406,054 9,500 273,356 11,590 3,581
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES	0 126,922 4,168 0	32,550 168,227 8,500 87,721 6,950 7,000 6,575	34,413 409,086 9,500 258,688 11,234 3,520 32,738	34,489 413,238 9,500 264,462 11,351 3,540 33,080	37,366 428,869 9,500 269,370 11,470 3,561 33,427	34,644 406,054 9,500 273,356 11,590 3,581 33,777
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS	0 126,922 4,168 0 18,074	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS	0 126,922 4,168 0 18,074 709	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS PLANNING & ECONOMIC DEVELOPMENT	0 126,922 4,168 0 18,074 709 10,000	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750 35,890	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505 37,303	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525 37,529	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545 37,756	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566 37,986
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS PLANNING & ECONOMIC DEVELOPMENT PROTECTIVE SERVICES—FIRE	0 126,922 4,168 0 18,074 709 10,000	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750 35,890 2,850	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505 37,303 16,320	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525 37,529 16,376	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545 37,756 16,413	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566 37,986 16,450
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS PLANNING & ECONOMIC DEVELOPMENT PROTECTIVE SERVICES - ANIMAL CONTROL	0 126,922 4,168 0 18,074 709 10,000 244 13,749	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750 35,890 2,850 17,505	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505 37,303 16,320 35,389	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525 37,529 16,376 35,791	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545 37,756 16,413 36,198	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566 37,986 16,450 36,610
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS PLANNING & ECONOMIC DEVELOPMENT PROTECTIVE SERVICES—FIRE PROTECTIVE SERVICES - ANIMAL CONTROL COMMUNITY CENTRE RECREATION SMALL CRAFT HARBOUR & DOCK	0 126,922 4,168 0 18,074 709 10,000 244 13,749 14,837 80,608	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750 35,890 2,850 17,505 43,663	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505 37,303 16,320 35,389 129,050	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525 37,529 16,376 35,791 130,662	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545 37,756 16,413 36,198 132,107	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566 37,986 16,450 36,610 133,572
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS PLANNING & ECONOMIC DEVELOPMENT PROTECTIVE SERVICES—FIRE PROTECTIVE SERVICES - ANIMAL CONTROL COMMUNITY CENTRE RECREATION	0 126,922 4,168 0 18,074 709 10,000 244 13,749 14,837	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750 35,890 2,850 17,505 43,663	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505 37,303 16,320 35,389 129,050 101,956	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525 37,529 16,376 35,791 130,662 103,282	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545 37,756 16,413 36,198 132,107 103,455	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566 37,986 16,450 36,610 133,572 104,410
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS PLANNING & ECONOMIC DEVELOPMENT PROTECTIVE SERVICES—FIRE PROTECTIVE SERVICES - ANIMAL CONTROL COMMUNITY CENTRE RECREATION SMALL CRAFT HARBOUR & DOCK VISITOR CENTRE LIBRARY & MUSEUM	0 126,922 4,168 0 18,074 709 10,000 244 13,749 14,837 80,608	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750 35,890 2,850 17,505 43,663 25,585	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505 37,303 16,320 35,389 129,050 101,956	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525 37,529 16,376 35,791 130,662 103,282	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545 37,756 16,413 36,198 132,107 103,455	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566 37,986 16,450 36,610 133,572 104,410
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS PLANNING & ECONOMIC DEVELOPMENT PROTECTIVE SERVICES—FIRE PROTECTIVE SERVICES - ANIMAL CONTROL COMMUNITY CENTRE RECREATION SMALL CRAFT HARBOUR & DOCK VISITOR CENTRE LIBRARY & MUSEUM SPECIFIC PROJECTS  ASSET REPLACEMENT RESERVE	0 126,922 4,168 0 18,074 709 10,000 244 13,749 14,837 80,608 62,057	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750 35,890 2,850 17,505 43,663 25,585 1,144,725	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505 37,303 16,320 35,389 129,050 101,956 182,014	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525 37,529 16,376 35,791 130,662 103,282 27,014 45,740	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545 37,756 16,413 36,198 132,107 103,455 27,014 27,667	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566 37,986 16,450 36,610 133,572 104,410 29,834 49,453
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS PLANNING & ECONOMIC DEVELOPMENT PROTECTIVE SERVICES—FIRE PROTECTIVE SERVICES - ANIMAL CONTROL COMMUNITY CENTRE RECREATION SMALL CRAFT HARBOUR & DOCK VISITOR CENTRE LIBRARY & MUSEUM SPECIFIC PROJECTS	0 126,922 4,168 0 18,074 709 10,000 244 13,749 14,837 80,608 62,057	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750 35,890 2,850 17,505 43,663 25,585 1,144,725	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505 37,303 16,320 35,389 129,050 101,956 182,014	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525 37,529 16,376 35,791 130,662 103,282 27,014 45,740	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545 37,756 16,413 36,198 132,107 103,455 27,014	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566 37,986 16,450 36,610 133,572 104,410 29,834 49,453
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS PLANNING & ECONOMIC DEVELOPMENT PROTECTIVE SERVICES—FIRE PROTECTIVE SERVICES - ANIMAL CONTROL COMMUNITY CENTRE RECREATION SMALL CRAFT HARBOUR & DOCK VISITOR CENTRE LIBRARY & MUSEUM SPECIFIC PROJECTS  ASSET REPLACEMENT RESERVE TOTAL EXPENSES	0 126,922 4,168 0 18,074 709 10,000 244 13,749 14,837 80,608 62,057	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750 35,890 2,850 17,505 43,663 25,585 1,144,725	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505 37,303 16,320 35,389 129,050 101,956 182,014 29,054 1,300,998	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525 37,529 16,376 35,791 130,662 103,282 27,014 45,740 1,176,873	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545 37,756 16,413 36,198 132,107 103,455 27,014 27,667 1,185,078	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566 37,986 16,450 36,610 133,572 104,410 29,834 49,453 <b>1,191,809</b>
GOVT SERVICES - ADMINISTRATION INTEREST & DEBT SERVICE PUBLIC WORKS AIRPORT MAINTENANCE EMERGENCY SERVICES PARKS & TRAILS LEASES & RENTALS PLANNING & ECONOMIC DEVELOPMENT PROTECTIVE SERVICES—FIRE PROTECTIVE SERVICES - ANIMAL CONTROL COMMUNITY CENTRE RECREATION SMALL CRAFT HARBOUR & DOCK VISITOR CENTRE LIBRARY & MUSEUM SPECIFIC PROJECTS  ASSET REPLACEMENT RESERVE	0 126,922 4,168 0 18,074 709 10,000 244 13,749 14,837 80,608 62,057	32,550 168,227 8,500 87,721 6,950 7,000 6,575 5,330 3,750 35,890 2,850 17,505 43,663 25,585 1,144,725	34,413 409,086 9,500 258,688 11,234 3,520 32,738 6,227 4,505 37,303 16,320 35,389 129,050 101,956 182,014 29,054 1,300,998	34,489 413,238 9,500 264,462 11,351 3,540 33,080 6,294 4,525 37,529 16,376 35,791 130,662 103,282 27,014 45,740 1,176,873	37,366 428,869 9,500 269,370 11,470 3,561 33,427 6,361 4,545 37,756 16,413 36,198 132,107 103,455 27,014 27,667 1,185,078	34,644 406,054 9,500 273,356 11,590 3,581 33,777 6,428 4,566 37,986 16,450 36,610 133,572 104,410 29,834 49,453

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Solid Waste and Recycling				_		
	2020	2020	2021	2022	2023	2024
Revenue	PAYROLL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GARBAGE REVENUE		162,279	162,600	162,600	164,600	164,600
RECYCLING REVENUE		58,384	58,968	59,558	60,153	60,755
TOTAL REVENUES		220,663	221,568	222,158	224,753	225,355
	2020	2020	2021	2022	2023	2024
<u>Expenses</u>	PAYROLL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GARBAGE EXPENSES	45,089	88,375	134,538	135,624	136,720	137,827
RECYCLING EXPENSES	62,540	9,125	66,584	67,228	67,879	68,537
TOTAL EXPENSES	107,629	97,500	201,122	202,852	204,599	206,364
Surplus Deficit		15,535	20,446	19,306	20,155	18,991
Sewer System						
	2020	2020	2021	2022	2023	2024
Revenues	PAYROLL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
SEWER SYSTEM REVENUE		94,600	94,600	94,600	100,700	100,700
SEWER DEBT REVENUE		146,785	148,746	150,776	152,878	155,053
TOTAL REVENUES		241,385	243,346	245,376	253,578	255,753
	2020	2020	2021	2022	2023	2024
<u>Expenses</u>	PAYROLL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
SEWER SYSTEM EXPENSES	16,593	94,600	94,600	94,600	100,700	100,700
SEWER DEBT EXPENSES & TRANSFERS		146,785	148,746	150,766	152,878	155,053
TOTAL EXPENSES	16,593	241,385	243,346	245,376	253,578	255,753
Surplus Deficit		(16,593)	O	0	0	0

**Water System** 

	2020	2020	2021	2022	2023	2024
Revenues	PAYROLL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
TOTAL WATER SYSTEM REVENUE		65,613	82,613	82,613	82,613	82,613
TOTAL REVENUES		65,613	82,613	82,613	82,613	82,613
	2020	2020	2021	2022	2023	2024
<u>Expenses</u>	PAYROLL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER SYSTEM EXPENSES	22,093	65,613	82,613	82,613	82,613	82,613
TOTAL EXPENSES	22,093	65,613	82,613	82,613	82,613	82,613
Surplus Deficit		(22,093)	0	0	0	0
TOTAL REVENUES		2,712,197	1,828,077	1,707,714	1,725,868	1,736,540
TOTAL EXPENSES		2,712,197	1,828,077	1,707,714	1,725,868	1,736,540
		0	0	0	0	0

#### Statement of Objectives

In accordance with Section 165 (3.1) of the *Community Charter*, the Village of Alert Bay is required to include in the Five Year Financial Plan, objectives and policies regarding each of the following:

The proportion of total revenue that comes from each of the funding sources described in Section 165 (7) of the Community Charter;

The distribution of Property Taxes among the property classes; Permissive Tax exemptions.

Funding Sources—Table I shows the proportion of total revenue proposed to be raised from each funding source in 2019. Government Grants form the greatest proportion of revenue. The Government grants that are included in this total include the following: Small Community Investment funds, General Strategic Priorities Fund, Islands Coastal Economic Trust, UBCM, Gas Tax and Destination BC.

Table I	Sources of Revenue	
Revenue Source	% of total Revenue	Dollar Value
Property Taxes	14%	384,964
Parcel & Frontage Taxes	2%	60,322
User Fees and Charges	19%	501,121
Other Sources	6%	169,927
Proceeds from Borrowing	1%	20,752
Reserves	21%	573,065
Government Grants	37%	1,002,046
Total	100%	2,712,197

**Objective**—The Village Council has committed to ensuring that all funds are self-sustaining, by separating the budgets and re-evaluating the fees and charges to ensure the balance and equity of all aspects of the Village's services. Focus will be on reviewing operations ensuring sustainability. Council is incorporating a 3% overall tax increase to keep up with rising costs in relation to inflation. Note the Consumer Price Index rose in BC and in Canada by 2.2%.

**Policies**—The Village of Alert Bay will continue to review policies and bylaws to reflect 2020 standards, fees and charges within the municipal field while ensuring outdated protocols and language are amended.

**Distribution of Property Tax Rates**—Table 2 outlines the distribution of property taxes among the classes. The residential property class provides the largest proportion of tax revenue. This is appropriate as this class also forms the largest proportion of the assessment base and consumes the majority of the Village's Services.

**Table 2 Distribution of Property Tax Rates** 

Property Class	% Of total Property Taxation	Dollar Val- ue
Residential (1)	73%	280,546
Utilities (2)	2%	8,570
Light Industrial (5)	0%	1,369
Business and other (6)	17%	64,141
Grants in lieu of taxes	8%	30,338
Total	100%	384,964

Policies—Continue to maintain and encourage economic development initiatives designed to attract more retail and commercial businesses to invest in the community. Align the distribution of tax rates among the property classes with the social and economic goals of the community, particularly to encourage a range of employment opportunities.

Regularly review and compare the Village's

Regularly review and compare the Village's distributions of tax burden relative to other municipalities in British Columbia.

Owner	Legal Description	Roll Number
Glad Tidings Pentecostal Church	Parcel A Block 6 Plan 4408 Sec 53, Rupert Land District 2282281	00034.000
Royal Canadian Legion Branch 198	Lot C Plan 7953 Sec 53 Rupert Land District	00072.000
Our Lady of Assumption Catholic Church	Lot 2 Plan 17887 Sec 53Rupert Land District	00142.000
Historic Alert Bay Development Corporation	DL 1709 And Lot a of DL 2032 Rupert Land District	27508.478